# Financial Information for the Fiscal Year ended March 31, 2017 <br> (April 1, 2016 through March 31, 2017) 

NS Solutions

April 28, 2017 NS Solutions Corporation

## FORWARD-LOOKING STATEMENTS

This document includes statements of forward-looking descriptions regarding the intent, belief or current expectations of NS Solutions Corporation (the "Company") or its officers in terms of its operation and financial condition.

Accordingly, such statements contain risks and uncertainties since they are neither historical facts nor guarantees of future performance. Actual results may be varied and influenced by various factors. The Company does not undertake to revise such forward-looking descriptions to reflect those factors.

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Consolidated Financial Results for FY2016

## I - 1 Highlights of Consolidated Financial Results

FY2016

| YoY change | $:$ (Diff. with Co. Est) |  |
| :---: | :--- | :---: |
| $+13.8,+6 \%$ | $:$ | $(+9.5)$ |
| $+2.3,+12 \%$ | $:$ | $(+0.9)$ |
| $+2.8,+25 \%$ | $:$ | $(+0.5)$ |

* Net income in this page means Profit attributable to owners of parent


## I -2. Consolidated Financial Results

| (Billions of yen) | $\begin{gathered} \text { FY Mar. } 2016 \\ \text { Actual } \\ \text { A } \end{gathered}$ | FY Mar. 2017 <br> Actual <br> B | Difference B-A | $\begin{gathered} \hline \text { FY Mar. } 2017 \\ \text { Co. Est } \\ \text { C } \end{gathered}$ | Difference <br> Vs Co. Est <br> B-C |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 218.7 | 232.5 | +13.8 | 223.0 | +9.5 |
| Business solutions | 142.5 | 151.8 | +9.3 | 145.0 | +6.8 |
| Service solutions | 76.2 | 80.6 | +4.4 | 78.0 | +2.6 |
| Gross Profit | 43.7 | 46.5 | +2.8 | 45.7 | +0.8 |
| <Gross Profit Margin> | <20.0\%> | <20.0\%> | <+0.0\%> | <20.5\%> | <-0.5\%> |
| SG\&A | 24.4 | 24.9 | +0.5 | 25.1 | -0.2 |
| Operating Profit | 19.3 | 21.5 | +2.3 | 20.6 | +0.9 |
| Recurring Profit | 19.4 | 22.1 | +2.8 | 21.0 | +1.1 |
| Profit attributable to owners of parent | 11.2 | 14.0 | +2.8 | 13.5 | +0.5 |

## I -3. Semiannual Consolidated Results

| (Billions of yen) | FY Mar. 2016 |  | FY Mar. 2017 |  | Difference |  | 2 H Co. Est <br> E | Difference w/Co. Est D-E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H <br> A | $\begin{gathered} 2 \mathrm{H} \\ \text { B } \end{gathered}$ | $\begin{gathered} 1 \mathrm{H} \\ \mathrm{c} \end{gathered}$ | $\begin{gathered} 2 H \\ \mathrm{D} \end{gathered}$ | $\begin{aligned} & 1 \mathrm{H} \\ & \mathrm{C}-\mathrm{A} \end{aligned}$ | $\begin{gathered} 2 H \\ D-B \end{gathered}$ |  |  |
| Sales | 106.3 | 112.4 | 105.9 | 126.6 | -0.4 | +14.2 | 117.1 | +9.5 |
| Business Solutions | 67.5 | 75.0 | 68.3 | 83.5 | +0.8 | +8.5 | 76.7 | +6.8 |
| Senice Solutions | 38.8 | 37.4 | 37.5 | 43.1 | -1.3 | +5.7 | 40.5 | +2.6 |
| Gross Profit <br> 〈Gross profit margin〉 | $\begin{array}{r} 22.0 \\ \langle 20.7 \%\rangle \end{array}$ | $\begin{array}{r} 21.7 \\ \langle 19.3 \%\rangle \end{array}$ | $\begin{array}{r} 22.3 \\ \langle 21.0 \%> \end{array}$ | $\begin{array}{r} 24.2 \\ \langle 19.1 \%\rangle \end{array}$ | $\begin{array}{r} +0.3 \\ \langle+0.4 \%\rangle \end{array}$ | $\begin{array}{r} +2.4 \\ \langle-0.2 \%\rangle \end{array}$ | $\begin{array}{r} 23.4 \\ \langle 20.0 \%> \end{array}$ | $\begin{array}{r} +0.8 \\ \langle-0.9 \%\rangle \end{array}$ |
| SG\&A | 12.2 | 12.3 | 12.5 | 12.5 | +0.3 | +0.2 | 12.6 | -0.2 |
| Operating Profit | 9.8 | 9.5 | 9.8 | 11.7 | +0.0 | +2.3 | 10.8 | +0.9 |
| Recurring Profit | 10.1 | 9.3 | 10.2 | 11.9 | +0.2 | +2.6 | 10.8 | +1.1 |
| Profit attributable to owners of parent | 6.0 | 5.1 | 6.6 | 7.4 | +0.6 | +2.2 | 6.9 | +0.5 |
| NSSMC Sales | (24.1) | (22.8) | (22.6) | (24.9) | (-1.5) | (+2.1) | (23.0) | (+1.9) |

## I -4. Consolidated Operating Profit Breakdown

YoY


## I -5. Sales by Service and Segment

| (Billions of yen) | FY Mar. 2016 |  | FY Mar. 2017 |  | Difference |  | Comment |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Actual } \\ & \text { a } \end{aligned}$ | Intersegment sales of IT platform | Actual | Intersegment sales of IT platform | B-A | Intersegment sales of IT platform |  |
| Business Solutions | 118.4 | 30.8 | 126.8 | 30.4 | +8.4 | -0.5 |  |
| Manufacturing, Retail and Service | 54.5 | 17.6 | 55.4 | 16.2 | +0.9 | -1.3 | Increase in manufacturing (PLM, Production control system). Decrease in retail and services |
| Financial Services | 36.1 | 8.5 | 37.1 | 9.1 | +1.0 | +0.6 | Decrease in Megabank. Securities increase |
| Government, Public organizations | 27.8 | 4.8 | 34.3 | 5.1 | +6.5 | +0.3 | Increase in central government agencies platform orders and sales |
| Service Solutions | 74.7 |  | 77.8 |  | +3.1 |  |  |
| IT Platform | 27.0 | <+30.8> | 30.4 | <+30.4> | +3.4 | <-0.5> | Increase in cloud (infrastructure and DaaS) Decrease in onsite operation and housing |
| NSSMC Group | 47.6 |  | 47.4 |  | -0.3 |  | Slightly increase in NSSMC business due to product sales |
| Subsidiaries | 25.6 |  | 27.9 |  | +2.3 |  | Acquiring NVC |
| Total | 218.7 |  | 232.5 |  | +13.8 |  |  |
| NSSMC Sales | (46.9) |  | (47.5) |  | (+0.6) |  |  |
| Total Order | 229.8 |  | 252.9 |  | +23.1 | Busines Service | ss solutions +27.9 |

## I -6. Breakdown of Sales (Manuracturing, Retail and Service)

## Mar.2015~Mar. 2017



## I -7. Breakdown of Sales (Financial Senices)

## Mar.2015~Mar. 2017



## I -8. Sales Breakdown by Industry Segment

## Mar.2015~Mar. 2017




II

## Outlook for FY Mar. 2018

## II - 1. Current Business Conditions

## Market Trend

## Business solutions

| Manufacturing, Retail |
| :---: | :--- |
| and Service | | Manufacturing aggressively invests on strategic IT system such as PLM(*1) and Production |
| :--- |
| control |
| Aggressive IT investment in Retail and Services continues |



## Service solutions

| IT Platform | Demand for installment and renewal of unified platform is steady. <br> $\operatorname{VDI}(* 2) / \operatorname{DaaS}(* 3))$ demand is strong. |
| :---: | :--- |
| Steel | IT investment of NSSMC's post merger IT investment (Day2) completed |


*1:PLM:Product Lifecycle Management *2:VDI:Virtual Desktop Infrastructure

## II-2. Outlook for FY Mar. 2018

| (Billions of yen) | $\begin{gathered} \text { FY Mar. } 2017 \\ \text { Actual } \\ \text { A } \end{gathered}$ | FY Mar. 2018 <br> Co. Est <br> B | Difference Yoy <br> B-A |
| :---: | :---: | :---: | :---: |
| Sales | 232.5 | 235.0 | +2.5 |
| Business solutions | 151.8 | 154.5 | +2.7 |
| Service solutions | 80.6 | 80.5 | -0.1 |
| Gross Profit | 46.5 | 49.2 | +2.7 |
| <Gross Profit Margin> | <20.0\%> | <20.9\%> | <+1.0\%> |
| SG\&A | 24.9 | 26.5 | +1.6 |
| Operating Profit | 21.5 | 22.7 | +1.2 |
| Recurring Profit | 22.1 | 23.0 | +0.9 |
| Profit attributable to owners of parent | 14.0 | 15.0 | +1.0 |

## II - 3 . Outlook for FY Mar. 2018

## Sales Outlook by Segment / Customer Industry

| (Billions of yen) | FY Mar. 2017 |  | FY Mar. 2018 |  | Difference |  | Comment |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual A | $\begin{array}{\|c\|} \hline \text { Intersegmen } \\ \text { t sales of } \\ \text { IT platform } \\ \hline \end{array}$ | $\begin{gathered} \text { Co. Est } \\ \text { B } \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { Intersegmen } \\ \text { t sales of } \\ \text { IT platform } \\ \hline \end{array}$ | B-A | $\begin{array}{\|c\|} \hline \text { Intersegmen } \\ \text { t sales of } \\ \text { IT platform } \\ \hline \end{array}$ |  |
| Business Solutions | 126.8 | 30.4 | 128.0 | 30.5 | +1.2 | +0.1 |  |
| Manufacturing, Retail and Service | 55.4 | 16.2 | 60.5 | 18.0 | +5.1 | +1.8 | Strong demand of IT investment in Manufacturing and Retail continues |
| Financial Services | 37.1 | 9.1 | 35.0 | 9.0 | -2.1 | -0.1 | Decrease in Mega banks |
| Government, Public organizations | 34.3 | 5.1 | 32.5 | 3.5 | -1.8 | -1.6 | Decrease in product sales |
| Service Solutions | 77.8 |  | 75.5 |  | -2.3 |  |  |
| IT Platform | 30.4 | <30.4> | 33.0 | <30.5> | +2.6 | <+0.1> | Increase in cloud |
| NSSMC Group | 47.4 |  | 42.5 |  | -4.9 |  | Decrease in NSSMC |
| Subsidiaries | 27.9 |  | 31.5 |  | +3.6 |  | NVC's full year contribution |
| Total | 232.5 |  | 235.0 |  | +2.5 |  |  |
| NSSMC Sales | (47.5) |  | (41.5) |  | (-6.0) |  |  |

## II - 4. Semiannual Outlook for FY Mar. 2018

| (Billions of Yen) | FY Mar. 2017 Actual |  |  | FY Mar. 2018 Co. Est |  |  | Difference |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H | 2 H | FY | 1H | 2 H | FY | 1H | 2 H | FY |
|  | A | B | c | D | E | F | D-A | E-B | F-C |
| Sales | 105.9 | 126.6 | 232.5 | 110.0 | 125.0 | 235.0 | +4.1 | -1.6 | +2.5 |
| Business Solutions | 68.3 | 83.5 | 151.8 | 71.0 | 83.5 | 154.5 | +2.7 | +0.0 | +2.7 |
| Senice Solutions | 37.5 | 43.1 | 80.6 | 39.0 | 41.5 | 80.5 | +1.5 | -1.6 | -0.1 |
| Gross Profit | 22.3 | 24.2 | 46.5 | 23.2 | 26.0 | 49.2 | +0.9 | +1.8 | +2.7 |
| <Gross profit margin> | <21.0\%> | <19.1\%> | <20.0\%> | <21.1\%> | <20.8\%> | <20.9\%> | <+0.0\%> | <+1.7\%> | <+1.0\%> |
| SG\&A | 12.5 | 12.5 | 24.9 | 13.0 | 13.5 | 26.5 | +0.5 | +1.0 | +1.6 |
| Operating Profit | 9.8 | 11.7 | 21.5 | 10.2 | 12.5 | 22.7 | +0.4 | +0.8 | +1.2 |
| Recurring Profit | 10.2 | 11.9 | 22.1 | 10.5 | 12.5 | 23.0 | +0.3 | +0.6 | +0.9 |
| Profit attributable to owners of parent | 6.6 | 7.4 | 14.0 | 6.7 | 8.3 | 15.0 | +0.1 | +0.9 | +1.0 |
| NSSMC Sales | (22.6) | (24.9) | (47.5) | (21.5) | (20.0) | (41.5) | (-1.1) | (-4.9) | (-6.0) |
| Order backlog at the beginning of the period | 97.0 | 106.8 |  | 117.4 |  |  | +20.4 |  |  |

## II-5. Sales Breakdown



## II -6. FY Mar. 2018 OP Outlook Breakdown



## II - 6. Shareholders Return Policy

We highly value to maintain and strengthen our competitiveness and improve our corporate value in the long run. As for profit sharing, we pay stable dividends mindful of linkage with performance. Our basic policy is appropriate and stable dividend and secure internal reserve. As for dividend we target dividend payout ratio of $30 \%$ according to our consolidated earnings.

Plan for Mar. 2018 Divedend

| Mar. 2018 | (Reference) <br> Mar. 2017 |
| :--- | :--- |
| 50.00 yen | 45.00 yen |

## II - 8. Cancellation of Treasury Stock

## March 28, 2017 <br> NSSOL announced to cancel a portion of its treasury stock

(1)Dec 31, 2016

Total issued shares
105,998,240
Total treasury stock
12,991,444
(12.26\% of issued shares)
(2) Jan 1, 2017
(3)Mar 31, 2017

Treasury stock for acquisition of NVC
Number of treasury stock used
1,683,596

Total issued shares
105,998,240
Total treasury stock
11,308,612
(10.67\% of issued shares)
(4)Apr 14, 2017

Cancel 6,493,500 of treasury stock
Total issued shares
Total treasury stock

99,504,740
4,815,112
(4.84\% of issued shares)

## II-Reference Major KPI Trends

(Billions of yen)
$\square$ Sales (Left axis)

- Operating Profit (Right axis)


| EPS(yen) | 62.20 | 66.72 | 87.34 | 120.08 | 149.48 | 158.41 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Dividend (yen) | 20.00 | 20.00 | 22.50 | 42.50 | 45.00 | 50.00 |
| Payout ratio(\%) | 32.2 | 30.0 | 25.8 | 35.4 | 30.1 | 31.6 |
| ROA(\%) | 8.1 | 8.3 | 10.0 | 11.3 | 11.7 | - |
| ROE(\%) | 7.3 | 7.5 | 9.5 | 11.5 | 12.6 | - |
| Share holder's <br> equity ratio | 63.6 | 59.8 | 56.3 | 57.3 | 60.3 | - |

※We calculate EPS and Dividend based on the assumptions that we did equity split of $1: 2$ at the beginning of the Jan 2016.

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