

### Financial Information for the Fiscal Year ended March 31, 2017





### April 28, 2017 NS Solutions Corporation

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#### FORWARD-LOOKING STATEMENTS

This document includes statements of forward-looking descriptions regarding the intent, belief or current expectations of NS Solutions Corporation (the "Company") or its officers in terms of its operation and financial condition.

Accordingly, such statements contain risks and uncertainties since they are neither historical facts nor guarantees of future performance. Actual results may be varied and influenced by various factors. The Company does not undertake to revise such forward-looking descriptions to reflect those factors.





### I. Consolidated Financial Results for FY2016

II. Outlook for FY 2017

III. Action Plans

Appendix

## Consolidated Financial Results for FY2016

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### I - 1 Highlights of Consolidated Financial Results

FY2016				(Billions of yen)
		YoY change	: (Dif	f. with Co. Est)
<ul> <li>Sales</li> </ul>	232.5	+13.8, + 6%	:	(+9.5)
Operating Profit	21.5	+ 2.3, +12%	:	(+0.9)
Net Income*	14.0	+ 2.8, +25%	:	(+0.5)

\* Net income in this page means Profit attributable to owners of parent

### I -2. Consolidated Financial Results

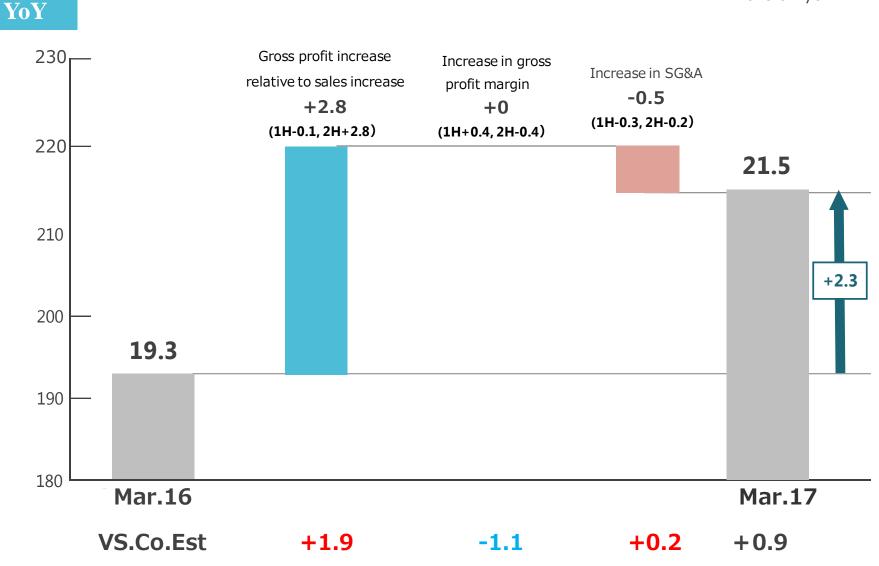
(B	llions of yen)	FY Mar.2016	FY Mar.2017	Difference	FY Mar.2017	Difference
		Actual	Actual		Co. Est	Vs Co. Est
		А	В	B-A	С	B-C
Sa	ales	218.7	232.5	+13.8	223.0	+9.5
	Business solutions	142.5	151.8	+9.3	145.0	+6.8
	Service solutions	76.2	80.6	+4.4	78.0	+2.6
G	ross Profit	43.7	46.5	+2.8	45.7	+0.8
	<gross margin="" profit=""></gross>	<20.0%>	<20.0%>	<+0.0%>	<20.5%>	<-0.5%>
S	G&A	24.4	24.9	+0.5	25.1	-0.2
0	perating Profit	19.3	21.5	+2.3	20.6	+0.9
Re	ecurring Profit	19.4	22.1	+2.8	21.0	+1.1
	ofit attributable owners of parent	11.2	14.0	+2.8	13.5	+0.5

### I -3. Semiannual Consolidated Results

(Billions of yen)	FY Ma	r.2016	FY Ma	r.2017	Differ	ence		
	1H	2H	1H	2H	1H	2H	2H Co. Est	Difference w/Co. Est
	А	В	С	D	C-A	D-B	E	D-E
Sales	106.3	112.4	105.9	126.6	-0.4	+14.2	117.1	+9.5
Business Solutions	67.5	75.0	68.3	83.5	+0.8	+8.5	76.7	+6.8
Service Solutions	38.8	37.4	37.5	43.1	-1.3	+5.7	40.5	+2.6
Gross Profit	22.0	21.7	22.3	24.2	+0.3	+2.4	23.4	+0.8
$\langle { m Gross}  m profit margin  angle$	<20.7%>	<19.3%>	<21.0%>	<19.1%>	<+0.4%>	<-0.2%>	<20.0%>	<-0.9%>
SG&A	12.2	12.3	12.5	12.5	+0.3	+0.2	12.6	-0.2
Operating Profit	9.8	9.5	9.8	11.7	+0.0	+2.3	10.8	+0.9
Recurring Profit	10.1	9.3	10.2	11.9	+0.2	+2.6	10.8	+1.1
Profit attributable to owners of parent	6.0	5.1	6.6	7.4	+0.6	+2.2	6.9	+0.5
NSSMC Sales	(24.1)	(22.8)	(22.6)	(24.9)	(-1.5)	(+2.1)	(23.0)	(+1.9)

### I -4. Consolidated Operating Profit Breakdown

Billions of yen



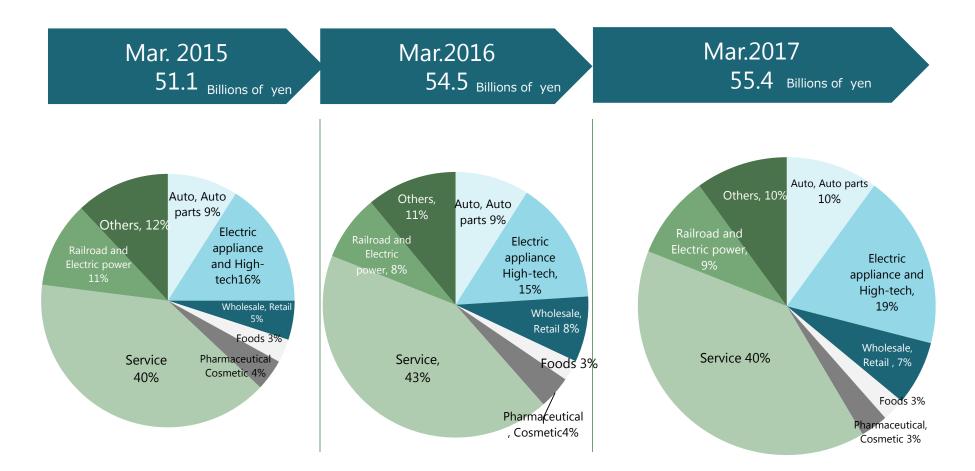
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### I -5. Sales by Service and Segment

· · · · · · · · · · · · · · · · · · ·	ar. 2016		ar.2017	Diffe	rence	_
Actual A	Intersegment sales of IT platform	Actual B	Intersegment sales of IT platform	B-A	Intersegment sales of IT platform	Comment
118.4	30.8	126.8	30.4	+8.4	-0.5	
54.5	17.6	55.4	16.2	+0.9	-1.3	Increase in manufacturing (PLM, Production control system). Decrease in retail and services
36.1	8.5	37.1	9.1	+1.0	+0.6	Decrease in Megabank. Securities increase
27.8	4.8	34.3	5.1	+6.5	+0.3	Increase in central government agencies platform orders and sales
74.7		77.8		+3.1		
27.0	<+30.8>	30.4	<+30.4>	+3.4	<-0.5>	Increase in cloud (infrastructure and DaaS). Decrease in onsite operation and housing
47.6		47.4		-0.3		Slightly increase in NSSMC business due to product sales
25.6		27.9		+2.3		Acquiring NVC
218.7		232.5		+13.8		
(46.9)		(47.5)		(+0.6)		
229.8		252.9		+23.1 Business solutions +27.9 Service solutions -4.8		
	<ul> <li>А</li> <li>118.4</li> <li>54.5</li> <li>36.1</li> <li>27.8</li> <li>74.7</li> <li>27.0</li> <li>47.6</li> <li>25.6</li> <li>218.7</li> <li>(46.9)</li> </ul>	Actual     sales of IT platform       118.4     30.8       54.5     17.6       36.1     8.5       27.8     4.8       74.7        27.0     <+30.8>       47.6        25.6        218.7	Actual     sales of IT platform     Actual       118.4     30.8     126.8       54.5     17.6     55.4       36.1     8.5     37.1       27.8     4.8     34.3       74.7     77.8       27.0     <+30.8>       30.4     47.6       25.6     27.9       (46.9)     (47.5)	Actual A         sales of IT platform         Actual B         sales of IT platform           118.4         30.8         126.8         30.4           54.5         17.6         55.4         16.2           36.1         8.5         37.1         9.1           27.8         4.8         34.3         5.1           74.7         77.8         77.8           27.0         <+30.8>         30.4           47.6         47.4         27.9           218.7         232.5         (46.9)	Actual A         Sales of IT platform         Actual B         Sales of IT platform         B-A           118.4         30.8         126.8         30.4         +8.4           54.5         17.6         55.4         16.2         +0.9           36.1         8.5         37.1         9.1         +1.0           27.8         4.8         34.3         5.1         +6.5           74.7         77.8         +3.1         +3.1           27.0         <+30.8>         30.4         <+30.4>           47.6         47.4         -0.3         -0.3           25.6         27.9         +2.3         +13.8           (46.9)         (47.5)         (47.5)         (+0.6)	Actual Asales of IT platformActual Bsales of IT platformsales of B-Asales of IT platform118.430.8126.830.4 $+8.4$ $-0.5$ 54.517.655.416.2 $+0.9$ $-1.3$ 36.18.537.19.1 $+1.0$ $+0.6$ 27.84.834.35.1 $+6.5$ $+0.3$ 74.777.8 $+3.1$ $-0.3$ 27.0 $<+30.8>$ 30.4 $<+30.4>$ $+3.4$ $<-0.5>$ 47.647.4 $-0.3$ $+2.3$ $+13.8$ $+13.8$ (46.9)(47.5)(+0.6) $+23.1$ Businese229.8252.9 $+23.1$ Businese

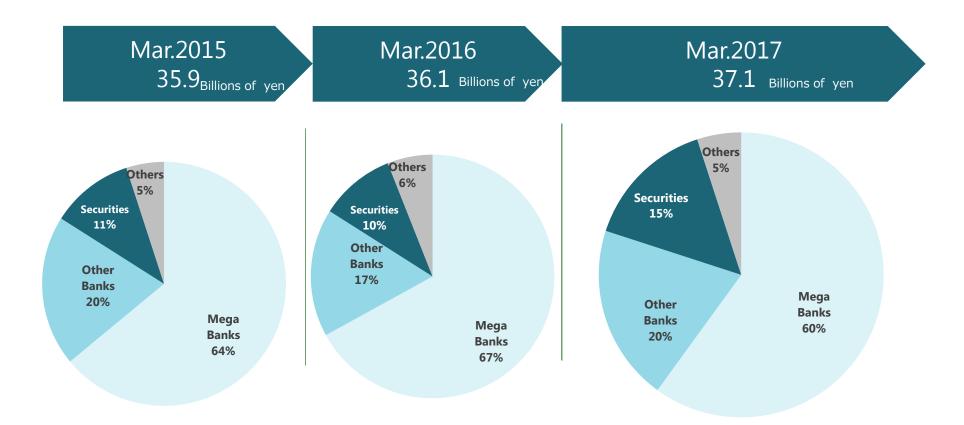
### I -6. Breakdown of Sales (Manufacturing, Retail and Service)

#### Mar.2015~Mar.2017



### I -7. Breakdown of Sales (Financial Services)

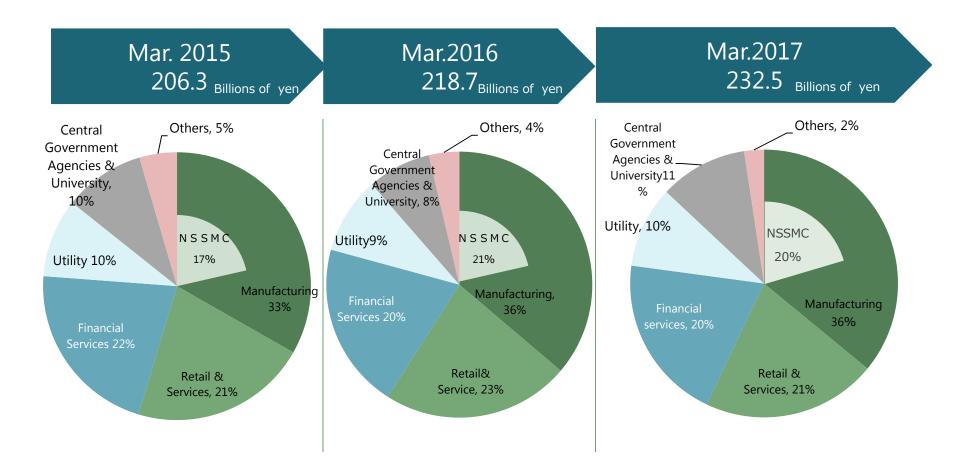
#### Mar.2015~Mar.2017





### I -8. Sales Breakdown by Industry Segment

#### Mar.2015~Mar.2017



## **Outlook for FY Mar.2018**

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### II - 1. Current Business Conditions

#### Market Trend

#### **Business solutions**

Manufacturing, Retail and Service	Manufacturing aggressively invests on strategic IT system such as PLM(*1) and Production control Aggressive IT investment in Retail and Services continues	
Financial Services	A part of Major Bank's IT investment peaked out. High level of IT investment continues due to their mid term growth strategy, including global business plan.	
Government, Public organizations and others	Government spending for existing IT investment is still under competitive conditions. We try to acquire order from government platform systems which aim to strengthen security. Telecom area has been severe, however we expect new technology area is expanding.	

#### Service solutions

IT Platform	Demand for installment and renewal of unified platform is steady. VDI(*2)/DaaS(*3) ) demand is strong.	
Steel	IT investment of NSSMC's post merger IT investment (Day2) completed	

\*1:PLM:Product Lifecycle Management \*2:VDI:Virtual Desktop Infrastructure \*3:DaaS:Desktop as a Service



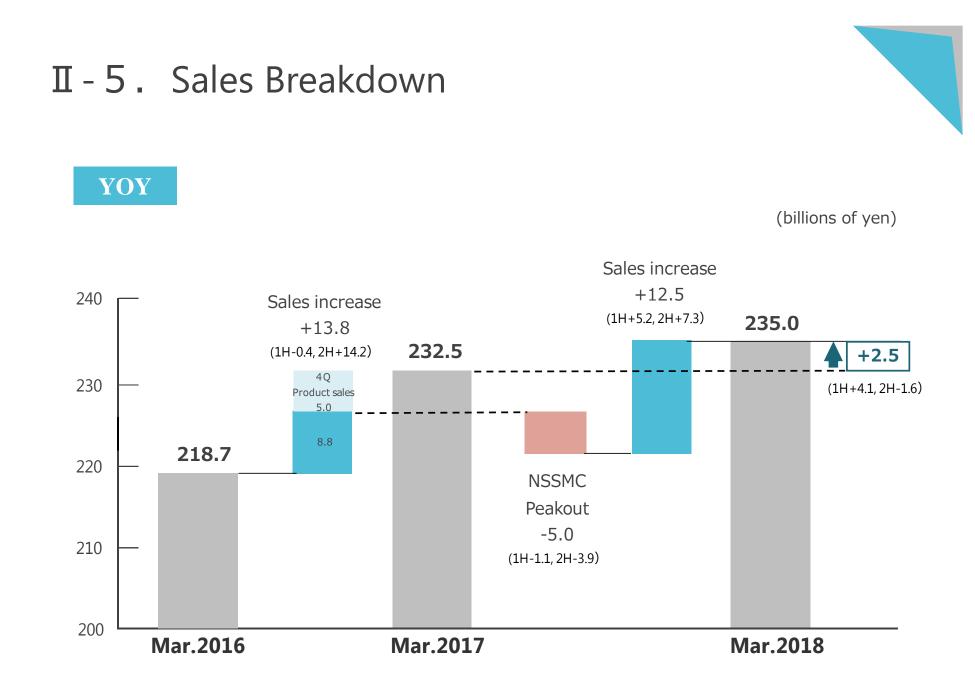
(Billions of yen)	FY Mar.2017	FY Mar.2018	Difference
	Actual	Co. Est	YoY
	А	В	B-A
Sales	232.5	235.0	+2.5
Business solutions	151.8	154.5	+2.7
Service solutions	80.6	80.5	-0.1
Gross Profit	46.5	49.2	+2.7
<gross margin="" profit=""></gross>	<20.0%>	<20.9%>	<+1.0%>
SG&A	24.9	26.5	+1.6
Operating Profit	21.5	22.7	+1.2
Recurring Profit	22.1	23.0	+0.9
Profit attributable to owners of parent	14.0	15.0	+1.0

# $I\!I$ – 3 . Outlook for FY Mar.2018 Sales Outlook by Segment / Customer Industry

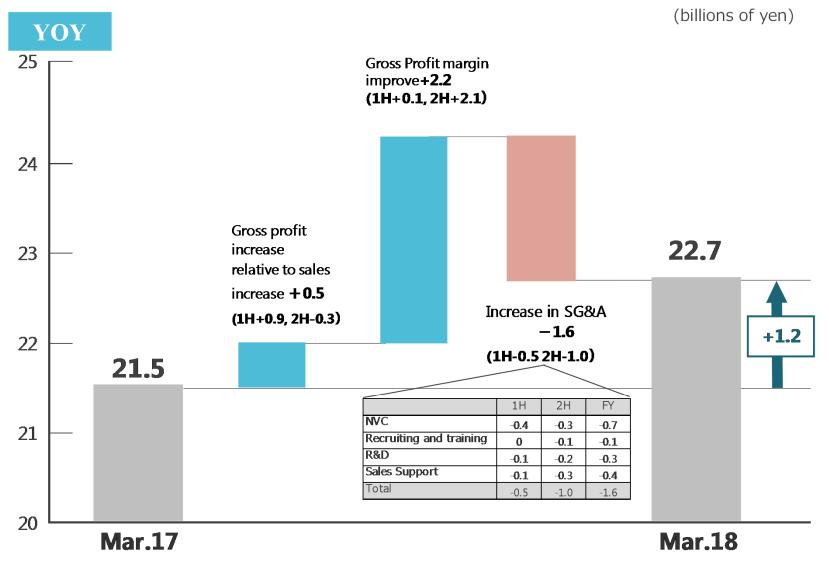
(Billions of yen)	FY Ma	r.2017	FY Ma	r.2018	Diffe	rence	
	Actual A	Intersegmen t sales of IT platform	Co. Est B	Intersegmen t sales of IT platform	B-A	Intersegmen t sales of IT platform	Comment
Business Solutions	126.8	30.4	128.0	30.5	+1.2	+0.1	
Manufacturing, Retail and Service	55.4	16.2	60.5	18.0	+5.1	+1.8	Strong demand of IT investment in Manufacturing and Retail continues
Financial Services	37.1	9.1	35.0	9.0	-2.1	-0.1	Decrease in Mega banks
Government, Public organizations	34.3	5.1	32.5	3.5	-1.8	-1.6	Decrease in product sales
Service Solutions	77.8		75.5		-2.3		
IT Platform	30.4	<30.4>	33.0	<30.5>	+2.6	<+0.1>	Increase in cloud
NSSMC Group	47.4		42.5		-4.9		Decrease in NSSMC
Subsidiaries	27.9		31.5		+3.6		NVC's full year contribution
Total	232.5		235.0		+2.5		
NSSMC Sales	(47.5)	-	(41.5)	• •	(-6.0)	•	

### II - 4 . Semiannual Outlook for FY Mar.2018

(Billions of Yen)	FY N	lar.2017 Ac	tual	FY M	ar.2018 Co	o. Est		Difference	
	1H	2H	FY	1H	2H	FY	1H	2H	FY
	А	В	С	D	Е	F	D-A	E-B	F-C
Sales	105.9	126.6	232.5	110.0	125.0	235.0	+4.1	-1.6	+2.5
Business Solutions Service Solutions	68.3 37.5	83.5 43.1	151.8 80.6	71.0 39.0	83.5 41.5	154.5 80.5	+2.7 +1.5	+0.0	+2.7
Gross Profit	22.3	24.2	46.5	23.2	26.0	49.2	+0.9	+1.8	+2.7
<gross margin="" profit=""></gross>	<21.0%>	<19.1%>	<20.0%>	<21.1%>	<20.8%>	<20.9%>	<+0.0%>	<+ <b>1</b> .7%>	<+1.0%>
SG&A	12.5	12.5	24.9	13.0	13.5	26.5	+0.5	+1.0	+1.6
Operating Profit	9.8	11.7	21.5	10.2	12.5	22.7	+0.4	+0.8	+1.2
Recurring Profit	10.2	11.9	22.1	10.5	12.5	23.0	+0.3	+0.6	+0.9
Profit attributable to owners of parent	6.6	7.4	14.0	6.7	8.3	15.0	+0.1	+0.9	+1.0
NSSMC Sales	(22.6)	(24.9)	(47.5)	(21.5)	(20.0)	(41.5)	(-1.1)	(-4.9)	(-6.0)
Order backlog at the beginning of the period	97.0	106.8		117.4			+20.4		



### II-6. FY Mar.2018 OP Outlook Breakdown



### II - 6. Shareholders Return Policy

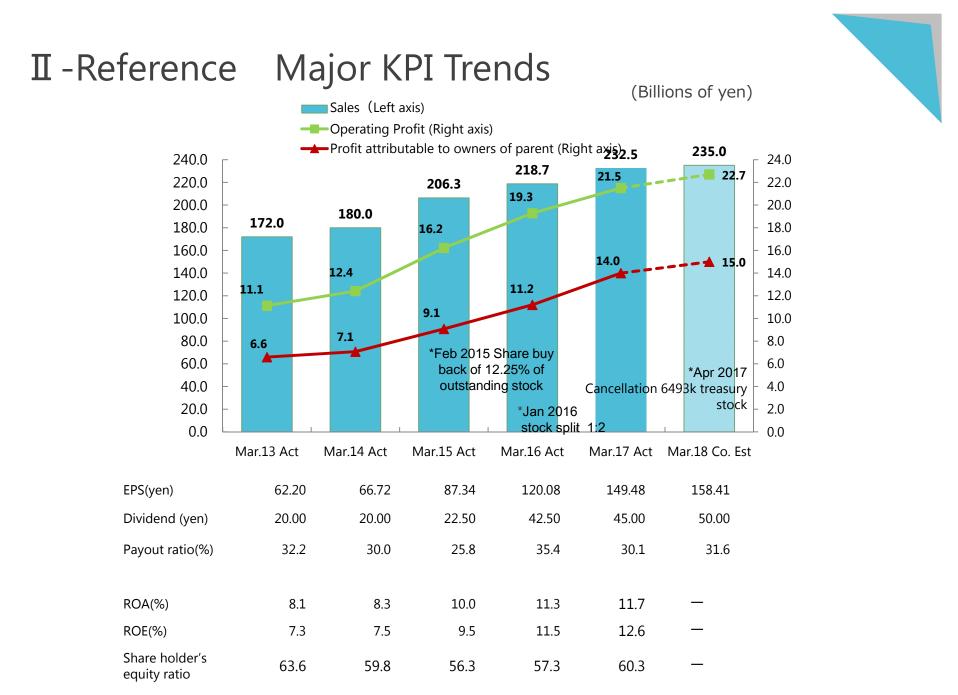
We highly value to maintain and strengthen our competitiveness and improve our corporate value in the long run. As for profit sharing, we pay stable dividends mindful of linkage with performance. Our basic policy is appropriate and stable dividend and secure internal reserve. As for dividend we target dividend payout ratio of 30% according to our consolidated earnings.



### II - 8. Cancellation of Treasury Stock

### March 28, 2017 NSSOL announced to cancel a portion of its treasury stock

①Dec 31, 2016	Total issued shares	105,998,240
	Total treasury stock	12,991,444
		(12.26% of issued shares)
②Jan 1, 2017	Treasury stock for acquisition of NV	С
	Number of treasury stock used	1,683,596
3)Mar 31, 2017	Total issued shares	105,998,240
	Total treasury stock	11,308,612
		(10.67% of issued shares)
④Apr 14, 2017	Cancel 6,493,500 of treasury stock	
	Total issued shares	99,504,740
	Total treasury stock	4,815,112
		(4.84% of issued shares)



We calculate EPS and Dividend based on the assumptions that we did equity split of 1:2 at the beginning of the Jan 2016. Copyright ©2017 NS Solutions Corporation. All Rights Reserved.





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