Financial Information for the First Quarter of the Fiscal Year ending March 31, 2024

(April 1, 2023 through June 30, 2023)



NS Solutions

NIPPON STEEL

July 28, 2023 NS Solutions Corporation

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FORWARD-LOOKING STATEMENTS

This document includes statements of forward-looking descriptions regarding the intent, belief or current expectations of NS Solutions Corporation (the "Company") or its officers in terms of its operation and financial condition.

Accordingly, such statements contain risks and uncertainties since they are neither historical facts nor guarantees of future performance. Actual results may be varied and influenced by various factors. The Company does not undertake to revise such forward-looking descriptions to reflect those factors.

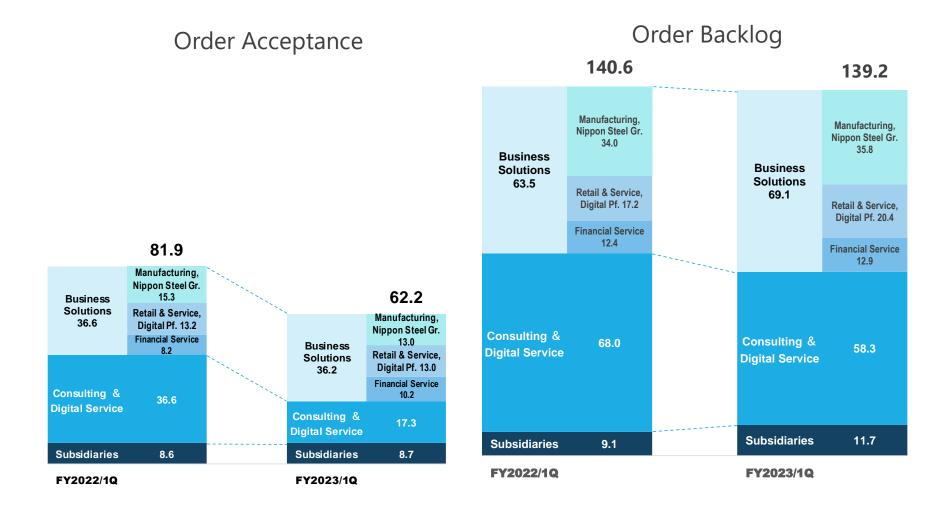
I -1. 1Q of FY ending Mar. 2024 Highlights

			- 100		
	FY ended Mar. 2023	FY ending Mar. 2024	Differen	се	
	1 Q	1 Q		YoY rate	
Revenue	65.1	68.8	+3.6	6%	
Gross Profit	14.8	16.1	+1.3	9%	
<gross margin="" profit=""></gross>	<22.7%>	<23.4%>	<+0.8%>		
SG&A	8.3	9.6	+1.3	16%	
Others	0.0	0.0	+0.0		
Operating Profit	6.5	6.6	+0.1	1%	
<operating margin="" profit=""></operating>	<10.0%>	<9.6%>	<-0.4%>		
Profit before tax	6.7	6.9	+0.2	3%	
Profit attributable to owners of parent	4.4	4.0	-0.3	-8%	

I -2. 1Q of FY ending Mar. 2024 Sales by Segment / Customer Industry

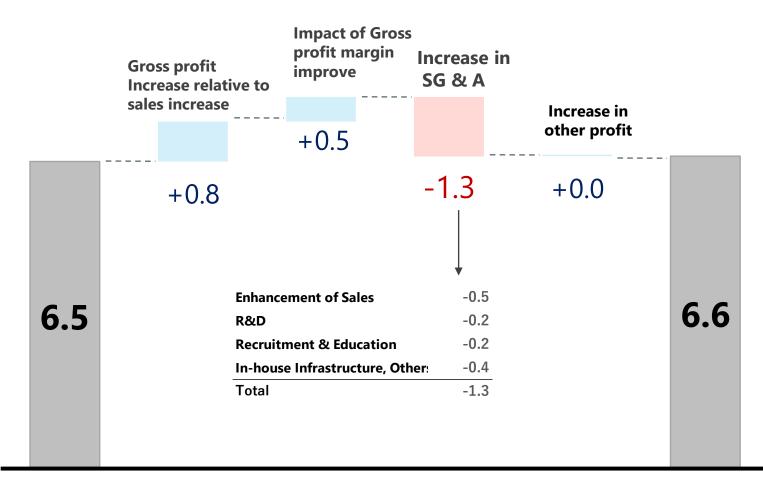
	FY ended Mar. 2023		FY ending M	1ar. 2024	Differ	rence	
	1Q		1Q				Possitive Customer/ Product
	<c&d></c&d>		<c&d></c&d>		<c&d></c&d>		Negative Customer / Product
Business Solutions	44.2	<9.8>	45.5	<9.5>	+1.3	<-0.3>	
Manufacturing, Nippon Steel Group	22.0	<4.2>	22.5	<3.8>	+0.4	<-0.4>	Nippon Steel, Transportation
Retail and Service, Digital Platformer	14.1 <3.3>		14.4	<3.5>	+0.3	<+0.2>	Internet Platformer
Financial Service	8.1 <2.3>		8.7	<2.3>	+0.6	<-0.1>	Mega Banks
Consulting & Digital Service	13.4		14.3		+0.9		Product Sales, The Cloud Services
		<23.2>		<23.8>		<+0.6>	
Subsidiaries	7.5		9.0		+1.5		
Total	65.1		68.8		+3.6		
Revenue to Nippon Steel	13.9		15.3		+1.4		

I -3. Order Acceptance / Order Backlog



I -3. 1Q of FY ending Mar. 2024 Consolidated Operating Profit Breakdown

¥ in billions



FY2022/1Q

FY2023/1Q

II -1. Outlook for 1H of FY ending Mar. 2024

¥ in billions

No change in earnings forecast as of Apr 28, 2023.

	FY ended Mar. 2023			FY en	ding Mar.20	24	Difference			
	1Q	2Q	1H	1Q	2Q	1H	1Q	2Q	1H	
					(est.)	(est.)				
Revenue	65.1	69.6	134.7	68.8	71.2	140.0	+3.6	+1.7	+5.3	
Gross Profit	14.8	15.7	30.4	16.1	15.9	32.0	+1.3	+0.2	+1.6	
<gross margin="" profit=""></gross>	<22.7%>	<22.5%>	<22.6%>	<23.4%>	<22.3%>	<22.9%>	<+0.8%>	<-0.2%>	<+0.3%>	
SG&A	8.3	8.2	16.5	9.6	8.4	18.0	+1.3	+0.3	+1.5	
Others	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-0.1	0.0	
Operating Profit	6.5	7.5	14.0	6.6	7.4	14.0	+0.1	-0.1	0.0	
<operating margin="" profit=""></operating>	<10.0%>	<10.8%>	<10.4%>	<9.6%>	<10.4%>	<10.0%>	<-0.4%>	<-0.4%>	<-0.4%>	
Profit before tax	6.7	7.6	14.2	6.9	7.3	14.2	+0.2	-0.3	0.0	
Profit attributable to owners of parent	4.4	5.0	9.4	4.0	5.4	9.4	-0.3	+0.3	0.0	

II -2. Outlook for Sales by Segment / Customer Industry

	FY end	ded Mar. 20)23	FY en	ding Mar.20)24	Difference			
	1Q	2Q	1H	1Q	2Q	1H	1Q	2Q	1H	
					(est.)	(est.)				
Business Solutions	44.2	44.7	89.0	45.5	47.5	93.0	+1.3	+2.8	+4.0	
Manufacturing, Nippon Steel Group	22.0	21.7	43.7	22.5	22.5	45.0	+0.4	+0.9	+1.3	
Retail and Service, Digital Platformer	14.1	14.8	28.9	14.4	15.1	29.5	+0.3	+0.4	+0.6	
Financial Service	8.1	8.3	16.4	8.7	9.8	18.5	+0.6	+1.6	+2.1	
Consulting & Digital Service	13.4	15.6	29.0	14.3	13.7	28.0	+0.9	-1.9	-1.0	
Subsidiaries	7.5	9.2	16.7	9.0	10.0	19.0	+1.5	+0.8	+2.3	
Total	65.1	69.6	134.7	68.8	71.2	140.0	+3.6	+1.7	+5.3	
Revenue to Nippon Steel	13.9	13.9	27.7	15.3	15.2	30.5	+1.4	+1.4	+2.8	

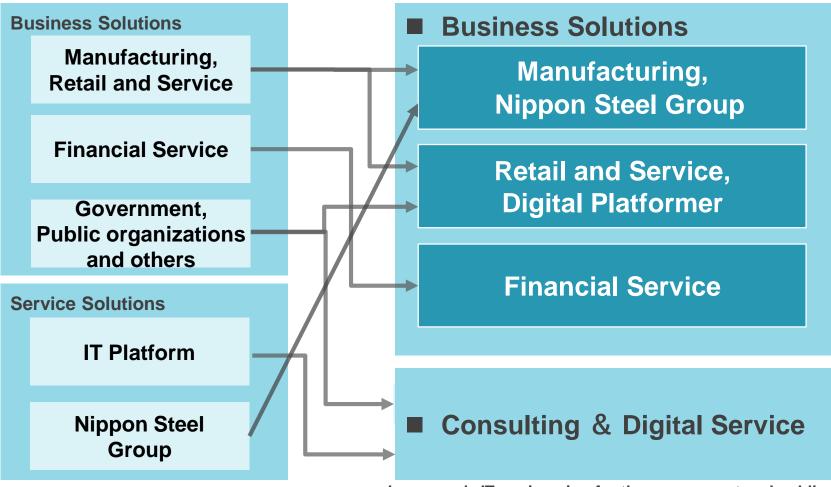
II -3. Outlook for Full Year



	FY ended Mar. 2023			FY e	nding Mar.202	24	Difference YoY rate			
	1H	2H	FY	1H	2H	FY	1H	2H	FY	
					(est.)	(est.)				
							4%	5%	5%	
Revenue	134.7	157.0	291.7	140.0	165.0	305.0	+5.3	+8.0	+13.3	
							5%	7%	6%	
Gross Profit	30.4	35.5	65.9	32.0	38.0	70.0	+1.6	+2.5	+4.1	
<gross margin="" profit=""></gross>	<22.6%>	<22.6%>	<22.6%>	<22.9%>	<23.0%>	<23.0%>	<+0.3%>	<+0.4%>	<+0.3%>	
							9%	12%	11%	
SG&A	16.5	16.5	33.0	18.0	18.5	36.5	+1.5	+2.0	+3.5	
Others	0.0	-1.2	-1.2	0.0	0.0	0.0	0.0	+1.2	+1.2	
							0%	10%	6%	
Operating Profit	14.0	17.7	31.7	14.0	19.5	33.5	0.0	+1.8	+1.8	
<operating margin="" profit=""></operating>	<10.4%>	<11.3%>	<10.9%>	<10.0%>	<11.8%>	<11.0%>	<-0.4%>	<+0.5%>	<+0.1%>	
							0%	11%	6%	
Profit before tax	14.2	17.9	32.1	14.2	19.8	34.0	0.0	+1.9	+1.9	
Profit attributable to							0%	7%	4%	
owners of parent	9.4	12.6	22.0	9.4	13.4	22.8	0.0	+0.8	+0.8	

Cf.) Changing the classification from FY2023

~FY2022 New (FY2023~)



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