The financial results have been translated from the Japanese Consolidated Financial Statements for reference purposes only. In the event of any discrepancy between the Japanese version and the English translation, the Japanese version will prevail.

# [Updated]Consolidated Financial Results for Fiscal 2018 (April 1, 2018 - March 31, 2019) [under Japanese GAAP]

April 26, 2019

Company name:	NS Solutions Corporation	
Stock exchange listing:	Tokyo Stock Exchange	
Code number:	2327	
URL:	https://www.nssol.nipponsteel.com	
Representative:	Hiroyuki Morita, Representative Director & P	resident
Contact:	Hideki Komatsu, Director, Accounting & Fina	ince Department
Phone:	+81-3-5117-4111	
Scheduled date of Annual Ger	neral Meeting of Shareholders:	June 21, 2019
Scheduled date of commencing	ng dividend payments:	June 3, 2019
Scheduled date of filing annual securities report:		June 24, 2019
Availability of supplementary briefing material on annual financial results:		Available
Schedule of annual financial	results briefing session:	Scheduled (for analysts)

(Amounts of less than one million yen are rounded down.)

#### 1. Consolidated Financial Results for Fiscal 2018 (April 1, 2018 to March 31, 2019)

(1) Consolidated Operating Results			(% indicates changes from the previous corresponding period.)					
	Net sales		Operating profit		Ordinary profit		Profit attributable to	
							owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
FY2018	255,116	10.5	25,385	16.2	25,812	15.9	16,713	18.5
FY2017	230,860	1.3	21,844	2.8	22,279	2.1	14,105	3.2

(Note) Comprehensive income: FY2018: 20,712 million yen [5.2%]

FY2017: 19,695 million yen [(6.8)%]

	Net income per share	Diluted net income per share	Return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
FY2018	178.44	_	12.1	11.4	10.0
FY2017	148.97	_	11.0	10.7	9.5

(Reference) Share of profit (loss) of entities accounted for using equity method: FY2018: (16) million yen FY2017: 16 million yen

### (2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
FY2018	232,779	145,901	60.3	1,534.94
FY2017	219,077	140,366	61.8	1,429.02

(Reference) Equity: FY2018: 140,448 million yen

FY2017: 135,311 million yen

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Million yen	Million yen	Million yen	Million yen
FY2018	19,690	(1,624)	(16,255)	48,436
FY2017	13,138	(6,145)	(5,926)	46,682

### 2. Dividends

	Annual dividends					Tatal	Dividend	Dividends
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total	Total dividends	payout ratio (consolidated)	to net assets ratio (consolidated)
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
FY2017	-	25.00	-	25.00	50.00	4,734	33.6	3.7
FY2018	-	27.50	-	27.50	55.00	5,102	30.8	3.7
FY2019 (Forecast)	-	30.00	-	30.00	60.00		30.5	

# 3. Consolidated Financial Results Forecast for Fiscal 2019 (April 1, 2019 to March 31, 2020)

(% indicates changes from the previous corresponding period.)									
	Net sales Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share		
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half	142,000	20.1	12,400	13.2	12,500	11.8	8,000	16.8	87.43
Full year	280,000	9.8	27,200	7.1	27,500	6.5	18,000	7.7	196.72

## \* Notes:

- (1) Changes in significant subsidiaries during the period under review (changes in specified subsidiaries resulting in changes in scope of consolidation): No
- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
  - 1) Changes in accounting policies due to the revision of accounting standards: No
  - 2) Changes in accounting policies other than 1) above: No
  - 3) Changes in accounting estimates: No
  - 4) Retrospective restatement: No
- (3) Total number of issued shares (common stock)
  - 1) Total number of issued shares at the end of the period (including treasury shares):

FY2018:	94,704,740	shares
FY2017:	94,704,740	shares

2) Total number of treasury shares at the end of the period:

FY2018:	3,204,145	shares
FY2017:	16,138	shares

3) Average number of shares during the period:

FY2018:	93,663,790	shares
FY2017:	94,689,106	shares

\* This consolidated financial results report is exempt from the audit procedures.

\* Explanation of the proper use of financial results forecast and other notes

The forecasts stated above are based on information available as of the date of publication of this document. Actual results may differ from these forecasts due to a wide range of factors hereafter.

## **Consolidated Financial Statements**

### **Consolidated Balance Sheets**

		(Milions of yen)
	March 31, 2018	March 31, 2019
Assets		
Current assets		
Cash and deposits	3,198	3,256
Deposits paid	43,691	45,384
Notes and accounts receivable - trade	49,530	57,181
Securities	2,000	—
Work in process	24,253	29,674
Raw materials and supplies	32	10
Short-term loans receivable from subsidiaries and associates	12,000	12,000
Other	1,829	1,993
Allowance for doubtful accounts	(23)	(23)
Total current assets	136,512	149,478
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	8,213	7,494
Tools, furniture and fixtures, net	6,688	6,836
Land	2,543	2,543
Leased assets, net	2,380	1,757
Construction in progress	540	286
Other	1	1
Total property, plant and equipment	20,368	18,921
Intangible assets		
Software	2,217	1,686
Goodwill	4,320	3,854
Other	1,174	792
Total intangible assets	7,712	6,333
Investments and other assets		
Investment securities	38,693	45,554
Deferred tax assets	3,358	3,544
Guarantee deposits	6,760	6,751
Other	5,716	2,244
Allowance for doubtful accounts	(45)	(46)
Total investments and other assets	54,483	58,047
Total non-current assets	82,565	83,301
Total assets	219,077	232,779

## **Consolidated Balance Sheets**

		(Milions of yen)
	March 31, 2018	March 31, 2019
Liabilities		
Current liabilities		
Notes and accounts payable - trade	17,467	19,029
Lease obligations	1,066	1,044
Accounts payable - other	10,534	11,345
Income taxes payable	3,593	5,329
Advances received	16,612	20,597
Provision for bonuses	8,484	8,973
Provision for loss on order received	115	1,445
Allowance for program product warranty	218	209
Provision for loss on business withdrawal	121	—
Other	696	653
Total current liabilities	58,912	68,629
Non-current liabilities		
Lease obligations	2,611	1,586
Provision for directors' retirement benefits	141	130
Net defined benefit liability	8,541	9,724
Deferred tax liabilities	1,374	2,746
Other	7,128	4,061
Total non-current liabilities	19,798	18,249
Total liabilities	78,710	86,878
Net assets		
Shareholders' equity		
Capital stock	12,952	12,952
Capital surplus	9,950	9,950
Retained earnings	92,082	103,842
Treasury shares	(25)	(10,026)
Total shareholders' equity	114,960	116,719
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	20,203	23,672
Foreign currency translation adjustment	147	56
Total accumulated other comprehensive income	20,351	23,728
Non-controlling interests	5,055	5,452
Total net assets	140,366	145,901
Total liabilities and net assets	219,077	232,779

## **Consolidated Statements of Income**

FY2017FY2018Net sales230,860255,116Gost of sales182,629202,820Gross profit48,23052,295Selling, general and administrative expenses26,38626,910Operating profit21,84425,385Non-operating income448409Interest income448409Share of profit of entities accounted for using equity method16-Gain on reversal of provision for loss on business withdrawal106-Other933641Non-operating income933641Non-operating expenses129Interest expenses3715Cancellation penalty1629Compensation for damage305-Other9268Total non-operating expenses499214Ordinary profit22,27925,812Cancellation penalty1629Compensation for damage305-Other3,2541,041Total extraordinary income3,2541,041Total extraordinary income3,2541,041Extraordinary profit2,575-Loss on abolishment of retirement benefit plan665-Office transfer cost-1,038Total extraordinary losses3,2411,038Income taxes22,29325,8151Income taxes-1,17(344)Total extraordinary losses-117 </th <th></th> <th>1)</th> <th>Milions of yen)</th>		1)	Milions of yen)
Cost of sales182,629202,820Gross profit48,23052,295Selling, general and administrative expenses26,38626,910Operating profit21,84425,385Non-operating income146159Dividend income483409Share of profit of entities accounted for using equity method16Gain on reversal of provision for loss on business withdrawal106Other1827373Total non-operating income935641Non-operating expenses129Interest expenses129Share of loss of entities accounted for using equity method16Loss on retirement of non-current assets3574Foreign exchange losses37115Cancellation penalty1629Compensation for damage305Other9268Total non-operating expenses22,279Zitarordinary income3,2541,041Extraordinary income3,2541,041Extraordinary income3,2541,041Extraordinary income2,575-Loss on abolishment of retirement benefit plan665-Office transfer cost-1,038Total extraordinary losses3,2411,031Profit before income taxes22,29325,815Income taxes - current7,4878,475Profit11,7(344)Total income taxes7,587 <td< th=""><th></th><th>FY2017</th><th>FY2018</th></td<>		FY2017	FY2018
Gross profit $48,230$ $52,295$ Selling, general and administrative expenses $26,386$ $26,910$ Operating profit $21,844$ $25,335$ Non-operating income $146$ $159$ Dividend income $483$ $409$ Share of profit of entities accounted for using equity method $16$ $-$ Gain on reversal of provision for loss on business withdrawal $106$ $-$ Other $182$ $73$ $73$ Total non-operating income $935$ $641$ Non-operating expenses $12$ $9$ Share of loss of entities accounted for using equity method $ 16$ Loss on retirement of non-current assets $35$ $74$ Foreign exchange losses $37$ $15$ Cancellation penalty $16$ $29$ Compensation for damage $305$ $-$ Other $92$ $68$ Total non-operating expenses $499$ $214$ Ordinary profit $22,279$ $25,812$ Extraordinary income $3,254$ $1,041$ Total ons ales of investment securities $3,241$ $1,038$ Total extraordinary losses $  1038$ Total extraordinary losses $3,241$ $1,038$ Profit before income taxes $22,293$ $22,815$ Income taxes - defered $117$ $(344)$ Total income taxes $7,587$ $8,475$ Profit $14,705$ $17,339$ Profit attributable to non-controlling interests $6600$ $625$ <td>Net sales</td> <td>230,860</td> <td>255,116</td>	Net sales	230,860	255,116
Selling, general and administrative expenses $26,386$ $26,910$ Operating profit $21,844$ $25,385$ Non-operating income146159Dividend income483409Share of profit of entities accounted for using equity method16 $-$ Gain on reversal of provision for loss on business withdrawal106 $-$ Other18273Total non-operating income935641Non-operating expenses129Interest expenses129Share of loss of entities accounted for using equity method $-$ 16Loss on retirement of non-current assets3574Foreign exchange losses3715Cancellation penalty1629Compensation for damage305 $-$ Other9268Total non-operating expenses $499$ Quitar profit $22,279$ $25,812$ Extraordinary income $3,254$ $1,041$ Total extraordinary income $2,575$ $-$ Loss on abolishment of retirement benefit plan665 $-$ Office transfer cost $  1,038$ Total extraordinary losses $3,241$ $1,038$ Profit before income taxes $22,293$ $25,812$ Income taxes - current $7,470$ $8,820$ Income taxes - deferred $117$ $(344)$ Total extraordinary losses $3,254$ $1,041$ Total extraordinary losses $3,254$ $1,041$ Profit attribut	Cost of sales	182,629	202,820
Operating profit21,84425,385Non-operating income146159Dividend income483409Share of profit of entities accounted for using equity method16Gain on reversal of provision for loss on business withdrawal106Other18273Total non-operating income935641Non-operating expenses129Interest expenses129Share of loss of entities accounted for using equity method-16Loss on retirement of non-current assets3574Foreign exchange losses3715Cancellation penalty1629Compensation for damage305-Other9268Total non-operating expenses499214Ordinary profit22,27925,812Extraordinary income3,2541,041Total extraordinary income2,575-Loss on abolishment of retirement benefit plan665-Office transfer cost-1.038Total extraordinary losses3,2411,038Profit before income taxes22,29325,812Income taxes - current7,4708,820Income taxes - deferred117(344)Total income taxes7,5878,475Profit attributable to non-controlling interests600625	Gross profit	48,230	52,295
Non-operating income146159Interest income146159Dividend income483409Share of profit of entities accounted for using equity method16Gain on reversal of provision for loss on business withdrawal106Other18273Total non-operating income935641Non-operating expenses129Share of loss of entities accounted for using equity method16Loss on retirement of non-current assets3574Foreign exchange losses3715Cancellation penalty1629Compensation for damage305Other9268Total non-operating expenses499214Ordinary profit22,27925,812Extraordinary income3,2541,041Total extraordinary income3,2541,041Extraordinary losses3,2411,038Total extraordinary losses3,2411,038Profit before income taxes22,29325,815Income taxes - current7,4708,820Income taxes - deferred117(344)Total income taxes7,5878,475Profit14,70517,339Profit attributable to non-controlling interests600625	Selling, general and administrative expenses	26,386	26,910
Interest income146159Dividend income483409Share of profit of entities accounted for using equity method16Gain on reversal of provision for loss on business withdrawal106Other18273Total non-operating income935641Non-operating expenses129Share of loss of entities accounted for using equity method-16Loss on retirement of non-current assets3574Foreign exchange losses3715Cancellation penalty1629Compensation for damage305-Other9268Total non-operating expenses499214Ordiary profit22,27925,812Extraordinary income3,2541,041Total extraordinary income3,2541,041Total extraordinary losses3,2411,038Profit before income taxes22,29325,815Income taxes - current7,4708,820Income taxes - deferred117(344)Total income taxes7,5878,475Profit direction to non-controlling interests600625	Operating profit	21,844	25,385
Dividend income483409Share of profit of entities accounted for using equity method16 $-$ Gain on reversal of provision for loss on business withdrawal106 $-$ Other18273Total non-operating income935641Non-operating expenses129Interest expenses129Share of loss of entities accounted for using equity method $-$ 16Loss on retirement of non-current assets3574Foreign exchange losses3715Cancellation penalty1629Compensation for damage305 $-$ Other9268Total non-operating expenses499214Ordinary profit22,27925,812Extraordinary income3,2541,041Total extraordinary income3,2541,041Extraordinary losses2,575 $-$ Loss on abolishment of retirement benefit plan665 $-$ Office transfer cost $-$ 1,038Total extraordinary losses3,2411,038Profit before income taxes22,29325,815Income taxes - current7,4708,820Income taxes - deferred1177(344)Total income taxes7,5878,475Profit attributable to non-controlling interests600625	Non-operating income		
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Gain on reversal of provision for loss on business withdrawal $106$ $-$ Other $182$ $73$ Total non-operating income $935$ $641$ Non-operating expenses $12$ $9$ Share of loss of entities accounted for using equity method $ 16$ Loss on retirement of non-current assets $35$ $74$ Foreign exchange losses $37$ $15$ Cancellation penalty $16$ $29$ Compensation for damage $305$ $-$ Other $92$ $68$ Total non-operating expenses $499$ $214$ Ordinary profit $22,279$ $25,812$ Extraordinary income $3,254$ $1,041$ Total extraordinary income $3,254$ $1,041$ Total extraordinary income $2,575$ $-$ Loss on abolishment of retirement benefit plan $665$ $-$ Office transfer cost $ -$ Total extraordinary losses $3,241$ $1,038$ Profit before income taxes $22,293$ $25,815$ Income taxes - current $7,470$ $8,820$ Income taxes - deferred $117$ $(344)$ Total income taxes $7,587$ $8,475$ Profit $14,705$ $17,339$ Profit attributable to non-controlling interests $600$ $625$	Dividend income	483	409
Gain on reversal of provision for loss on business withdrawal $106$ $-$ Other $182$ $73$ Total non-operating income $935$ $641$ Non-operating expenses $12$ $9$ Share of loss of entities accounted for using equity method $ 16$ Loss on retirement of non-current assets $35$ $74$ Foreign exchange losses $37$ $15$ Cancellation penalty $16$ $29$ Compensation for damage $305$ $-$ Other $92$ $68$ Total non-operating expenses $499$ $214$ Ordinary profit $22,279$ $25,812$ Extraordinary income $3,254$ $1,041$ Total extraordinary income $3,254$ $1,041$ Total extraordinary income $2,575$ $-$ Loss on abolishment of retirement benefit plan $665$ $-$ Office transfer cost $ -$ Total extraordinary losses $3,241$ $1,038$ Profit before income taxes $22,293$ $25,815$ Income taxes - current $7,470$ $8,820$ Income taxes - deferred $117$ $(344)$ Total income taxes $7,587$ $8,475$ Profit $14,705$ $17,339$ Profit attributable to non-controlling interests $600$ $625$	Share of profit of entities accounted for using equity method	16	—
Other18273Total non-operating income935641Non-operating expenses129Interest expenses129Share of loss of entities accounted for using equity method-16Loss on retirement of non-current assets3574Foreign exchange losses3715Cancellation penalty1629Compensation for damage305-Other9268Total non-operating expenses499214Ordinary profit22,27925,812Extraordinary income3,2541,041Total extraordinary income3,2541,041Extraordinary lossesImpairment loss2,575-Loss on abolishment of retirement benefit plan665-Office transfer cost-1,038Total extraordinary losses3,2411,038Profit before income taxes22,29325,815Income taxes - current7,4708,820Income taxes - deferred117(344)Total income taxes117(344)Total income taxes7,5878,475Profit14,70517,339Profit attributable to non-controlling interests600625		106	_
Non-operating expenses129Share of loss of entities accounted for using equity method-16Loss on retirement of non-current assets3574Foreign exchange losses3715Cancellation penalty1629Compensation for damage305-Other9268Total non-operating expenses499214Ordinary profit22,27925,812Extraordinary income-1,038Gain on sales of investment securities3,2541,041Total extraordinary income-1,038Impairment loss2,575-Loss on abolishment of retirement benefit plan665-Office transfer cost-1,038Total extraordinary losses3,2411,038Profit before income taxes22,29325,815Income taxes - current7,4708,820Income taxes - deferred117(344)Total income taxes7,5878,475Profit14,70517,339Profit attributable to non-controlling interests600625	•	182	73
Non-operating expenses129Share of loss of entities accounted for using equity method-16Loss on retirement of non-current assets3574Foreign exchange losses3715Cancellation penalty1629Compensation for damage305-Other9268Total non-operating expenses499214Ordinary profit22,27925,812Extraordinary income-1,038Gain on sales of investment securities3,2541,041Total extraordinary income-1,038Impairment loss2,575-Loss on abolishment of retirement benefit plan665-Office transfer cost-1,038Total extraordinary losses3,2411,038Profit before income taxes22,29325,815Income taxes - current7,4708,820Income taxes - deferred117(344)Total income taxes7,5878,475Profit14,70517,339Profit attributable to non-controlling interests600625	Total non-operating income	935	641
Interest expenses129Share of loss of entities accounted for using equity method-16Loss on retirement of non-current assets3574Foreign exchange losses3715Cancellation penalty1629Compensation for damage305-Other9268Total non-operating expenses499214Ordinary profit22,27925,812Extraordinary incomeGain on sales of investment securities3,2541,041Total extraordinary incomeImpairment loss2,575-Loss on abolishment of retirement benefit plan665-Office transfer cost1,038Total extraordinary losses3,2411,038Profit before income taxes22,29325,815Income taxes - current7,4708,820Income taxes - deferred117(344)Total income taxes7,5878,475Profit14,70517,339Profit attributable to non-controlling interests600625			
Share of loss of entities accounted for using equity method-16Loss on retirement of non-current assets3574Foreign exchange losses3715Cancellation penalty1629Compensation for damage305-Other9268Total non-operating expenses499214Ordinary profit22,27925,812Extraordinary income3,2541,041Total extraordinary income3,2541,041Total extraordinary income3,2541,041Extraordinary losses2,575-Impairment loss2,575-Loss on abolishment of retirement benefit plan665-Office transfer cost-1,038Total extraordinary losses3,2411,038Profit before income taxes22,29325,815Income taxes - current7,4708,820Income taxes - deferred117(344)Total income taxes7,5878,475Profit14,70517,339Profit attributable to non-controlling interests600625		12	9
Loss on retirement of non-current assets $35$ $74$ Foreign exchange losses $37$ $15$ Cancellation penalty $16$ $29$ Compensation for damage $305$ $-$ Other $92$ $68$ Total non-operating expenses $499$ $214$ Ordinary profit $22,279$ $25,812$ Extraordinary income $3,254$ $1,041$ Total extraordinary income $3,254$ $1,041$ Total extraordinary income $3,254$ $1,041$ Extraordinary losses $ 1,038$ Impairment loss $2,575$ $-$ Loss on abolishment of retirement benefit plan $665$ $-$ Office transfer cost $  1,038$ Profit before income taxes $3,241$ $1,038$ Profit before income taxes $22,293$ $25,815$ Income taxes - current $7,470$ $8,820$ Income taxes $117$ $(344)$ Total income taxes $7,587$ $8,475$ Profit $14,705$ $17,339$ Profit attributable to non-controlling interests $600$ $625$		—	16
Cancellation penalty1629Compensation for damage $305$ $-$ Other $92$ $68$ Total non-operating expenses $499$ $214$ Ordinary profit $22,279$ $25,812$ Extraordinary income $3,254$ $1,041$ Total extraordinary income $3,254$ $1,041$ Extraordinary losses $3,254$ $1,041$ Extraordinary losses $2,575$ $-$ Loss on abolishment of retirement benefit plan $665$ $-$ Office transfer cost $ 1,038$ Total extraordinary losses $3,241$ $1,038$ Profit before income taxes $22,293$ $25,815$ Income taxes - current $7,470$ $8,820$ Income taxes - deferred $117$ $(344)$ Total income taxes $7,587$ $8,475$ Profit $14,705$ $17,339$ Profit attributable to non-controlling interests $600$ $625$		35	74
Compensation for damage $305$ $-$ Other $92$ $68$ Total non-operating expenses $499$ $214$ Ordinary profit $22,279$ $25,812$ Extraordinary income $3,254$ $1,041$ Total extraordinary income $3,254$ $1,041$ Extraordinary losses $3,254$ $1,041$ Impairment loss $2,575$ $-$ Loss on abolishment of retirement benefit plan $665$ $-$ Office transfer cost $ 1,038$ Total extraordinary losses $3,241$ $1,038$ Profit before income taxes $22,293$ $25,815$ Income taxes - current $7,470$ $8,820$ Income taxes - deferred $117$ $(344)$ Total income taxes $7,587$ $8,475$ Profit $14,705$ $17,339$ Profit attributable to non-controlling interests $600$ $625$	Foreign exchange losses	37	15
Other9268Total non-operating expenses499214Ordinary profit $22,279$ $25,812$ Extraordinary income $3,254$ $1,041$ Total extraordinary income $3,254$ $1,041$ Extraordinary losses $3,254$ $1,041$ Impairment loss $2,575$ $-$ Loss on abolishment of retirement benefit plan $665$ $-$ Office transfer cost $ 1,038$ Total extraordinary losses $3,241$ $1,038$ Profit before income taxes $22,293$ $25,815$ Income taxes - current $7,470$ $8,820$ Income taxes - deferred $117$ $(344)$ Total income taxes $7,587$ $8,475$ Profit $14,705$ $17,339$ Profit attributable to non-controlling interests $600$ $625$	Cancellation penalty	16	29
Other9268Total non-operating expenses499214Ordinary profit $22,279$ $25,812$ Extraordinary income $3,254$ $1,041$ Total extraordinary income $3,254$ $1,041$ Extraordinary losses $3,254$ $1,041$ Impairment loss $2,575$ $-$ Loss on abolishment of retirement benefit plan $665$ $-$ Office transfer cost $ 1,038$ Total extraordinary losses $3,241$ $1,038$ Profit before income taxes $22,293$ $25,815$ Income taxes - current $7,470$ $8,820$ Income taxes - deferred $117$ $(344)$ Total income taxes $7,587$ $8,475$ Profit $14,705$ $17,339$ Profit attributable to non-controlling interests $600$ $625$	Compensation for damage	305	—
Ordinary profit $22,279$ $25,812$ Extraordinary income $3,254$ $1,041$ Total extraordinary income $3,254$ $1,041$ Extraordinary losses $3,254$ $1,041$ Impairment loss $2,575$ $-$ Loss on abolishment of retirement benefit plan $665$ $-$ Office transfer cost $ 1,038$ Total extraordinary losses $3,241$ $1,038$ Profit before income taxes $22,293$ $25,815$ Income taxes - current $7,470$ $8,820$ Income taxes - deferred $117$ $(344)$ Total income taxes $7,587$ $8,475$ Profit $14,705$ $17,339$ Profit attributable to non-controlling interests $600$ $625$		92	68
Ordinary profit $22,279$ $25,812$ Extraordinary income $3,254$ $1,041$ Total extraordinary income $3,254$ $1,041$ Extraordinary losses $3,254$ $1,041$ Impairment loss $2,575$ $-$ Loss on abolishment of retirement benefit plan $665$ $-$ Office transfer cost $ 1,038$ Total extraordinary losses $3,241$ $1,038$ Profit before income taxes $22,293$ $25,815$ Income taxes - current $7,470$ $8,820$ Income taxes - deferred $117$ $(344)$ Total income taxes $7,587$ $8,475$ Profit $14,705$ $17,339$ Profit attributable to non-controlling interests $600$ $625$	Total non-operating expenses	499	214
Extraordinary income3,2541,041Total extraordinary income3,2541,041Extraordinary losses3,2541,041Extraordinary losses2,575-Loss on abolishment of retirement benefit plan665-Office transfer cost-1,038Total extraordinary losses3,2411,038Profit before income taxes22,29325,815Income taxes - current7,4708,820Income taxes - deferred117(344)Total income taxes7,5878,475Profit14,70517,339Profit attributable to non-controlling interests600625	Ordinary profit	22,279	25,812
Total extraordinary income3,2541,041Extraordinary lossesImpairment loss2,575-Loss on abolishment of retirement benefit plan665-Office transfer cost-1,038Total extraordinary losses3,2411,038Profit before income taxes22,29325,815Income taxes - current7,4708,820Income taxes - deferred117(344)Total income taxes7,5878,475Profit14,70517,339Profit attributable to non-controlling interests600625			
Extraordinary lossesImpairment loss2,575Loss on abolishment of retirement benefit plan665Office transfer cost-Total extraordinary losses3,241Total extraordinary losses3,241Profit before income taxes22,29325,8151ncome taxes - currentIncome taxes - deferred117Total income taxes7,587Profit14,705Profit attributable to non-controlling interests600	Gain on sales of investment securities	3,254	1,041
Impairment loss $2,575$ $-$ Loss on abolishment of retirement benefit plan $665$ $-$ Office transfer cost $ 1,038$ Total extraordinary losses $3,241$ $1,038$ Profit before income taxes $22,293$ $25,815$ Income taxes - current $7,470$ $8,820$ Income taxes - deferred $117$ $(344)$ Total income taxes $7,587$ $8,475$ Profit $14,705$ $17,339$ Profit attributable to non-controlling interests $600$ $625$	Total extraordinary income	3,254	1,041
Impairment loss $2,575$ $-$ Loss on abolishment of retirement benefit plan $665$ $-$ Office transfer cost $ 1,038$ Total extraordinary losses $3,241$ $1,038$ Profit before income taxes $22,293$ $25,815$ Income taxes - current $7,470$ $8,820$ Income taxes - deferred $117$ $(344)$ Total income taxes $7,587$ $8,475$ Profit $14,705$ $17,339$ Profit attributable to non-controlling interests $600$ $625$	Extraordinary losses		
Loss on abolishment of retirement benefit plan $665$ $-$ Office transfer cost $ 1,038$ Total extraordinary losses $3,241$ $1,038$ Profit before income taxes $22,293$ $25,815$ Income taxes - current $7,470$ $8,820$ Income taxes - deferred $117$ $(344)$ Total income taxes $7,587$ $8,475$ Profit $14,705$ $17,339$ Profit attributable to non-controlling interests $600$ $625$	Impairment loss	2,575	—
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		665	_
Total extraordinary losses 3,241 1,038   Profit before income taxes 22,293 25,815   Income taxes - current 7,470 8,820   Income taxes - deferred 117 (344)   Total income taxes 7,587 8,475   Profit 14,705 17,339   Profit attributable to non-controlling interests 600 625		—	1,038
Income taxes - current   7,470   8,820     Income taxes - deferred   117   (344)     Total income taxes   7,587   8,475     Profit   14,705   17,339     Profit attributable to non-controlling interests   600   625	Total extraordinary losses	3,241	1,038
Income taxes - deferred   117   (344)     Total income taxes   7,587   8,475     Profit   14,705   17,339     Profit attributable to non-controlling interests   600   625		22,293	25,815
Total income taxes7,5878,475Profit14,70517,339Profit attributable to non-controlling interests600625	Income taxes - current	7,470	8,820
Total income taxes7,5878,475Profit14,70517,339Profit attributable to non-controlling interests600625	Income taxes - deferred	117	(344)
Profit14,70517,339Profit attributable to non-controlling interests600625	Total income taxes	7,587	
Profit attributable to non-controlling interests 600 625		14,705	
	Profit attributable to non-controlling interests		/
		14,105	16,713

# Consolidated Statements of Comprehensive Income

		(Milions of yen)
	FY2017	FY2018
Profit	14,705	17,339
Other comprehensive income		
Valuation difference on available-for-sale securities	4,917	3,468
Foreign currency translation adjustment	71	(96)
Total other comprehensive income	4,989	3,372
Comprehensive income	19,695	20,712
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	19,093	20,091
Comprehensive income attributable to non-controlling interests	601	620

#### **Consolidated Statements of Changes in Net Assets**

FY2017					(Milions of yen)
			Shareholders' equity		
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of current period	12,952	10,899	100,195	(17,416)	106,632
Changes of items during period					
Dividends of surplus			(4,497)		(4,497)
Profit attributable to owners of parent			14,105		14,105
Purchase of treasury shares				(3)	(3)
Disposal of treasury shares		0		0	0
Retirement of treasury shares		(17,393)		17,393	—
Transfer to capital surplus from retained earnings		16,444	(16,444)		_
Reversal of revaluation reserve for land			(1,276)		(1,276)
Net changes of items other than shareholders' equity					
Total changes of items during period		(949)	(8,113)	17,390	8,328
Balance at end of current period	12,952	9,950	92,082	(25)	114,960

	Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of current period	15,286	(1,276)	77	14,086	4,671	125,389
Changes of items during period						
Dividends of surplus						(4,497)
Profit attributable to owners of parent						14,105
Purchase of treasury shares						(3)
Disposal of treasury shares						0
Retirement of treasury shares						_
Transfer to capital surplus from retained earnings						_
Reversal of revaluation reserve for land						(1,276)
Net changes of items other than shareholders' equity	4,917	1,276	70	6,264	383	6,648
Total changes of items during period	4,917	1,276	70	6,264	383	14,976
Balance at end of current period	20,203		147	20,351	5,055	140,366

#### Consolidated Statements of Changes in Net Assets

FY2018					(Milions of yen)	
		Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of current period	12,952	9,950	92,082	(25)	114,960	
Changes of items during period						
Dividends of surplus			(4,953)		(4,953)	
Profit attributable to owners of parent			16,713		16,713	
Purchase of treasury shares				(10,001)	(10,001)	
Disposal of treasury shares		(0)		0	0	
Retirement of treasury shares					_	
Transfer to capital surplus from retained earnings		0	(0)		_	
Reversal of revaluation reserve for land					_	
Net changes of items other than shareholders' equity						
Total changes of items during period		_	11,760	(10,000)	1,759	
Balance at end of current period	12,952	9,950	103,842	(10,026)	116,719	

		Accumulated other co	mprehensive income			Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Total accumulated other comprehensive income	Non-controlling interests	
Balance at beginning of current period	20,203	_	147	20,351	5,055	140,366
Changes of items during period						
Dividends of surplus						(4,953)
Profit attributable to owners of parent						16,713
Purchase of treasury shares						(10,001)
Disposal of treasury shares						0
Retirement of treasury shares						
Transfer to capital surplus from retained earnings						_
Reversal of revaluation reserve for land						_
Net changes of items other than shareholders' equity	3,468	_	(91)	3,377	397	3,775
Total changes of items during period	3,468		(91)	3,377	397	5,534
Balance at end of current period	23,672		56	23,728	5,452	145,901

## **Consolidated Statement of Cash Flows**

		(Milions of yen)
	FY2017	FY2018
Cash flows from operating activities		
Profit before income taxes	22,293	25,815
Depreciation	4,607	4,858
Impairment loss	2,575	_
Amortization of goodwill	465	465
Increase (decrease) in allowance for doubtful accounts	1	0
Increase (decrease) in provision for bonuses	527	488
Increase (decrease) in net defined benefit liability	(11,109)	1,183
Increase (decrease) in provision for directors' retirement benefits	5	(11)
Increase (decrease) in provision for loss on order received	(943)	1,329
Increase (decrease) in provision for loss on business withdrawal	(448)	(121)
Increase (decrease) in other provision	(16)	(8)
Interest and dividend income	(629)	(568)
Interest expenses	12	9
Loss (gain) on sales of investment securities	(3,254)	(1,041)
Share of loss (profit) of entities accounted for using equity method	(16)	16
Loss on retirement of non-current assets	35	74
Decrease (increase) in notes and accounts receivable - trade	(160)	(7,706)
Decrease (increase) in inventories	(2,929)	(5,419)
Decrease (increase) in other current assets	141	(44)
Increase (decrease) in notes and accounts payable - trade	289	1,599
Increase (decrease) in other current liabilities	7,463	5,004
Other, net	2,062	370
Subtotal	20,972	26,295
Interest and dividend income received	626	569
Interest expenses paid	(12)	(9)
Income taxes paid	(8,447)	(7,165)
Net cash provided by (used in) operating activities	13,138	19,690
Cash flows from investing activities		
Payments into time deposits	(207)	_
Proceeds from withdrawal of time deposits	207	—
Proceeds from redemption of securities	—	2,000
Purchase of property, plant and equipment and intangible assets	(3,987)	(2,612)
Purchase of investment securities	(3,033)	(2,030)
Proceeds from sales of investment securities	3,651	1,156
Payments for guarantee deposits	(2,864)	(149)
Proceeds from collection of guarantee deposits	20	61
Other, net	68	(50)
Net cash provided by (used in) investing activities	(6,145)	(1,624)
Cash flows from financing activities		
Purchase of treasury shares	(3)	(10,001)
Cash dividends paid	(4,497)	(4,953)
Dividends paid to non-controlling interests	(217)	(222)
Repayments of lease obligations	(1,077)	(1,078)
Other, net	(130)	0
Net cash provided by (used in) financing activities	(5,926)	(16,255)
Effect of exchange rate change on cash and cash equivalents	33	(10,255)
Net increase (decrease) in cash and cash equivalents	1,099	1,753
Cash and cash equivalents at beginning of period	45,582	46,682
Cash and cash equivalents at end of period	46,682	48,436